

Green Landscaping Group

A leading company in the ground maintenance and landscaping industry

Active on a very attractive market

Applying the right business model

Well proven M&A strategy





Summary

Full year 2024

- Net sales increased by 9% to SEK 6,352 million
 - Organic growth contributed by 3%
 - Acquisitions contributed by 7%
 - Changed exchange rates contributed by -1%
- EBITA increased by 3% and amounted to SEK 528 million
- EBITA-margin amounted to 8.3% (8.8)
- Cash flow from operating activities amounting to SEK 601 (379) million

Q4

- Net sales increased by 7% to SEK 1,774 million
 - Organic growth contributed by -6%
- EBITA increased by 3% and amounted to SEK 164 million
- EBITA-margin amounted to 9.3% (9.6)
- Cash flow from operating activities amounting to SEK 282 (80) million
- Financial discipline
 - Financial gearing at 2.5, in line with financial target
- M&A
 - Three companies joined during the quarter



Steady growth

Steady growth of net sales and EBITA over time

Stable market and right business model





Sweden

Full year 2024

- Net sales decreased by 4% to SEK 2,727 million
- EBITA decreased by 21% to SEK 137 million, margin 5.0% (6.1)

Losses in one subsidiary, tighter competitive landscape, and underperformance by several companies impacted earnings

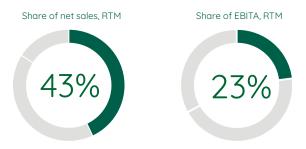
Q4

- Net sales decreased by 16% to SEK 670 million
- EBITA decreased by 63% SEK 21 million, margin 3.1% (7.1)

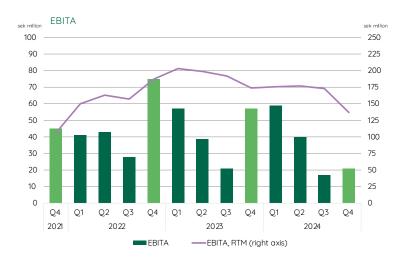
Company specific items impacted sales and results

Lower demand for change and alteration work and absence of winter conditions

Discontinuation of low-performing business, strengthened regional organization and increased focus on best practice







Norway

Full year 2024

- Net sales increased by 10% to SEK 2,607 million
 - Organic growth contributed 8%
 - Acquisitions contributed 3%
 - Changed exchange rates impacted -2%
- EBITA increased by 6% to SEK 257 million, margin 9.9% (10.1)

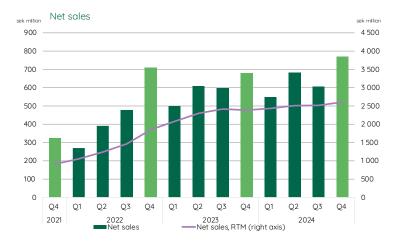
Q4

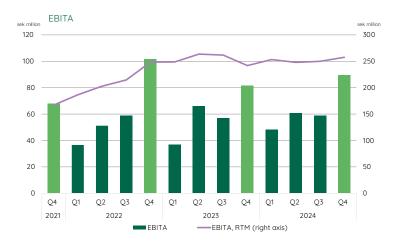
- Net sales increased by 13% to SEK 770 million
- EBITA increased by 9% to SEK 89 million, margin 11.6% (12.0)

Business conditions for landscaping services in line with preceding quarters

Successful broadening of the customer base resulting in sales increase







Other Europe

Full year 2024

- Net sales increased by 67% to SEK 1,020 million
 - Organic growth contributed by 14%
 - Acquisitions contributed by 54%
 - Changed exchange rates had an insignificant impact
- EBITA increased by 36% to SEK 192 million, margin 18.8%
 (23.1)

Q4

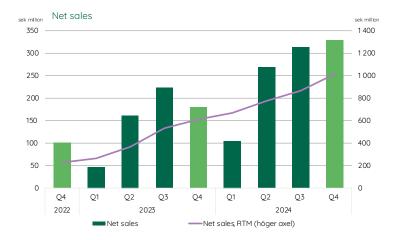
- Net sales increased by 86% to SEK 333 million
- EBITA increased to SEK 70 (45) million, margin 21.1% (25.3)

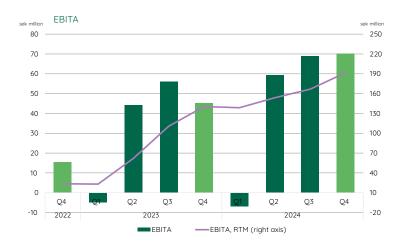
Strong growth in sales and profit through new companies joining the Group

Profit margin normalizing as segment grows







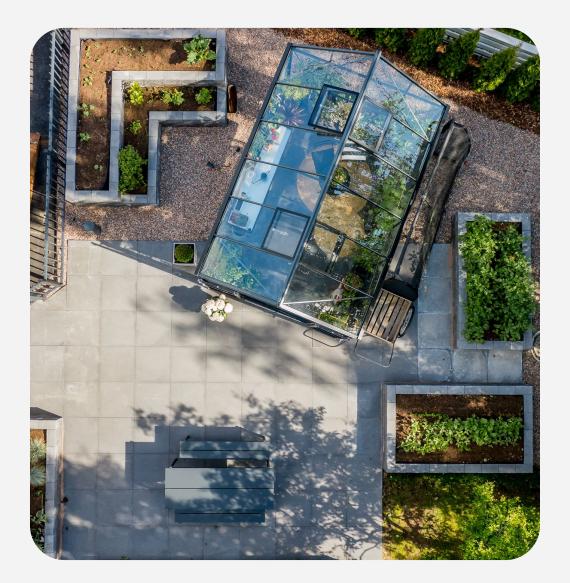


Acquired companies Q4 2024

Turun Reunakivi- ja Laatta-asennus Oy

- Founded in 1985
- Operates in Turku, Finland
- Offer full range of landscaping and maintenance services
- Annual sales of approximately EUR 3.6 million
- 20 employees







Acquired companies Q4 2024

Viva Gartenbau AG

- Founded in 1992
- Operates in Basel, Switzerland
- Offer maintenance and landscaping services
- Annual sales of approximately CHF 3.2 million
- 20 employees





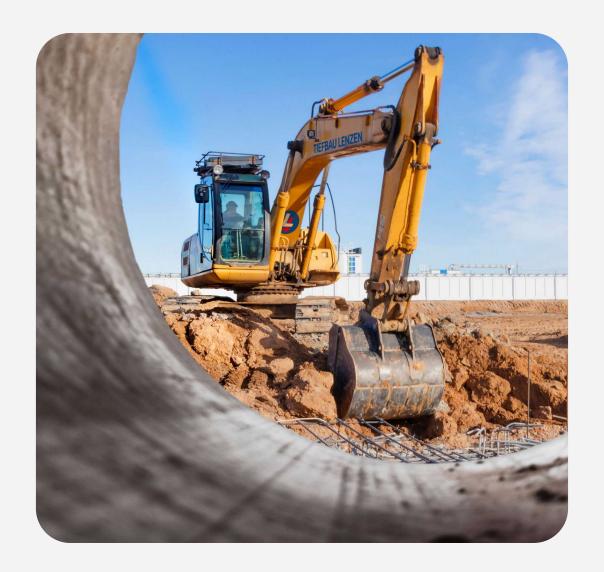


Acquired companies Q4 2024

Tiefbau Lenzen GmbH

- Founded in 1953
- Operates in Bonn, North Rhine-Westphalia, Germany
- Offer light civil engineering and landscaping services
- Annual sales of approximately EUR 8 million
- 30 employees



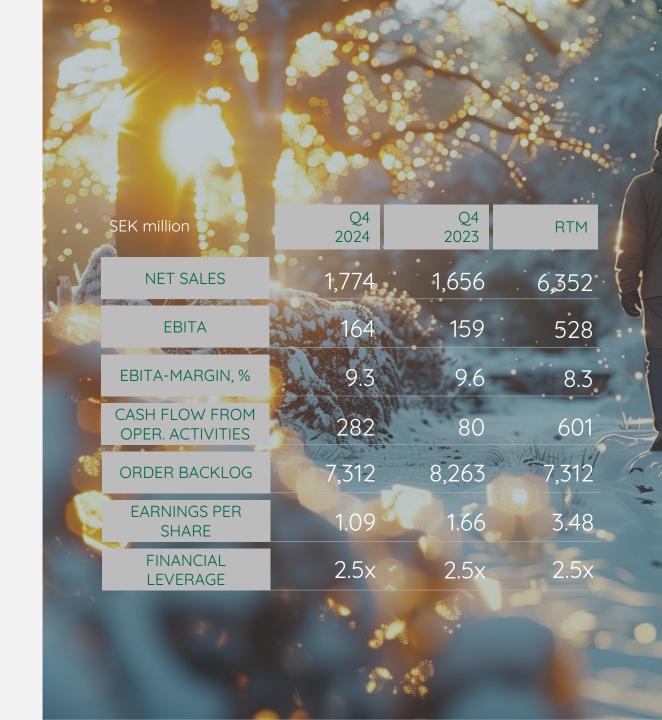






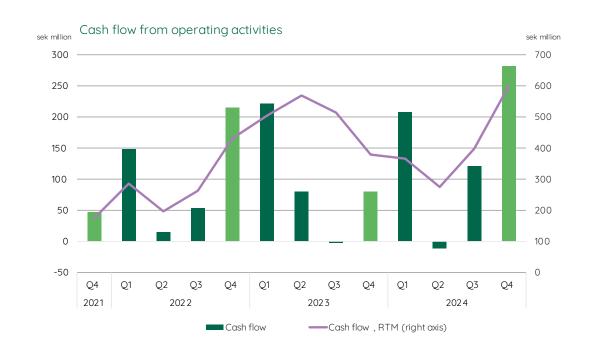
Key financials

- Net sales at SEK 1.8 billion for the quarter and SEK
 6.4 billion rolling twelve months
- EBITA margin at 9.3% for the quarter and 8.3% rolling twelve months, respectively
 - Strong contribution from segments Norway and Rest of Europe
 - Weak performance for segment Sweden
- Improved cash flow from operating activities, driven by reduction of Net Working Capital
- Order backlog varies over time, not a lead indicator
- Financial leverage in line with financial target
- EPS 1.09 (1.66) SEK, reversal of earn-outs in Q4 2023 impacting comparability

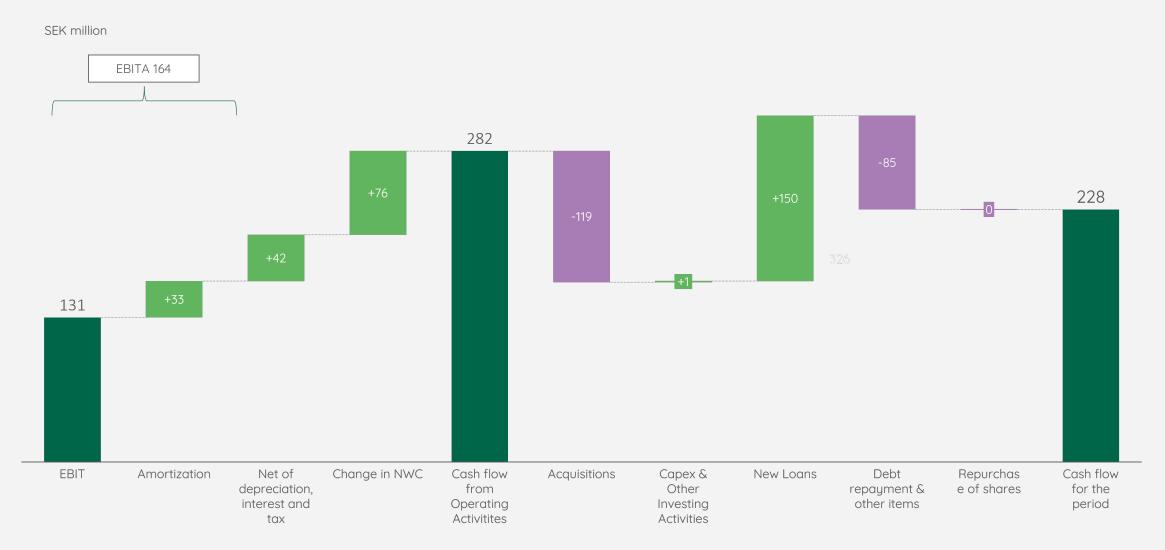


Cash flow

- Cash flow from operating activities amounting to SEK 601 (379) million rolling twelve months
- Cash flow from operating activities amounting to SEK 282 (80) million in Q4
- Cash and cash equivalents at the end of the period amounted to SEK 688 (416) million



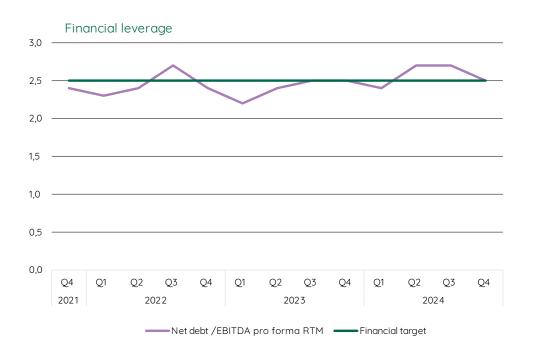
Cash flow bridge





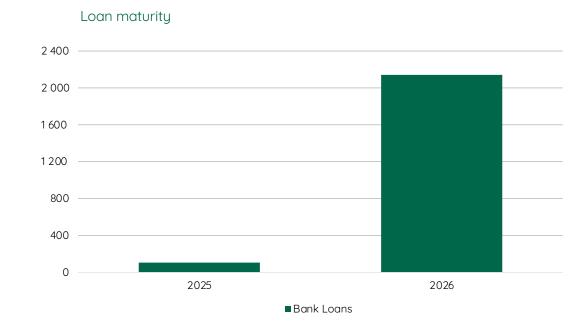
Financial leverage

- Financial leverage amounted to 2.5x (2.5x)
- Level in line with financial target, and with good headroom to financial covenant
- Steady state means deleveraging through cash flow from operating activities



Loan maturity profile

- Total maturities amounting to SEK 2,248 million
 - Short-term SEK 106 million
 - Long-term SEK 2,142 million
- Only covenant being
 Net debt / EBITDA pro forma.
 Current level leaves plenty of headroom



Financial targets

Growth

10%

Sales shall, on average, grow by 10 percent per year (organically and via acquisitions) EBITA margin

8%

EBITA margin shall, on average, amount to 8 percent per year

Leverage (ND/BBTDA)

2.5x

Net debt in relation to EBITDA shall over the long term, not exceed 2.5 times Dividend (%ofN)

40%

Approximately 40% of profit for the year shall be distributed as dividends to shareholders. The dividend proposal shall take into account Green Landscaping Group's long-term growth potential, financial position and investment requirements.

Rolling twelve months

9%

Rolling twelve months

8.3%

2024 Q4

2.5x

2024

0%



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